

Pinnacle Insights Series - Small Caps

Spheria Smaller Companies "Here, There & Everywhere"

April 2025

Investment Process

Designed to be robust and repeatable

Focus on quality businesses with risk overlay

Fundamental investment

Keep an open mind (facts change) Market underresearched and less efficient Measurable, repeatable & intellectually consistent

- Sustainable free cashflow generation through the cycle
- Risk first focus
- Porter's 5 forces

- Free cashflow valuation model
- Lowly geared balance sheets (ideally)
- Valuations matter
- Disciplined

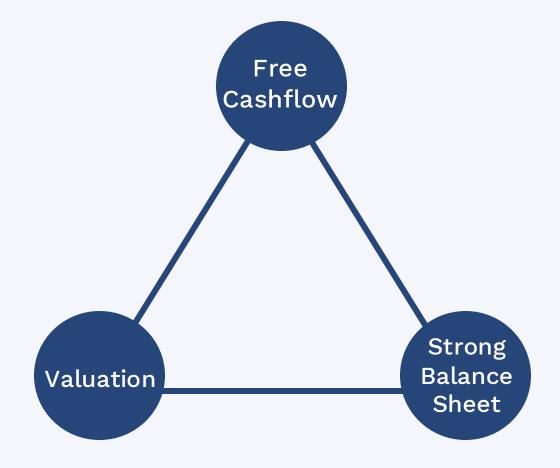
- Inflection points
- Global perspectives
- Many stocks have limited sell-side coverage
- Quantitative screens
- Automated models



Investment Process

Robust and forward-looking

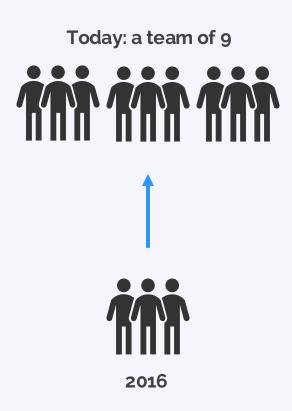
- 1. Applicable to different investment environments
 - ✓ Cyclical
 - ✓ Turnarounds
 - ✓ Growth
- 2. Reduces risk
 - ✓ Avoids unsustainable hyperbolic bubbles
- 3. Based on fundamentals and is repeatable
- 4. Fact and data based not opinion based
 - ✓ Cashflow vs. news flow
 - ✓ Mid-cycle vs. spot
 - ✓ Internal forecasts vs. management forecasts
 - ✓ Industry analysis vs. sentiment analysis





Started with a team of 3

Well resourced, integrated team scouring the globe

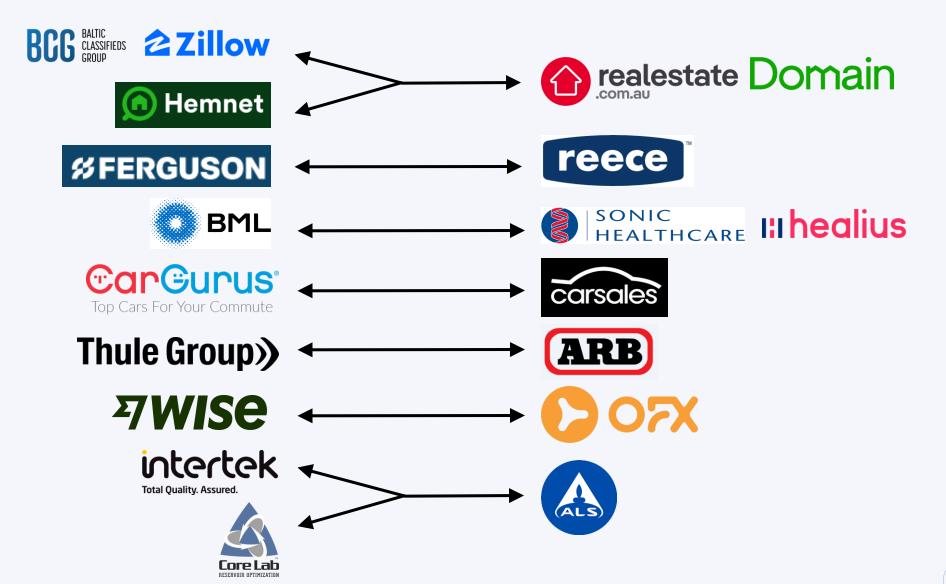


Trips over the last 12 months





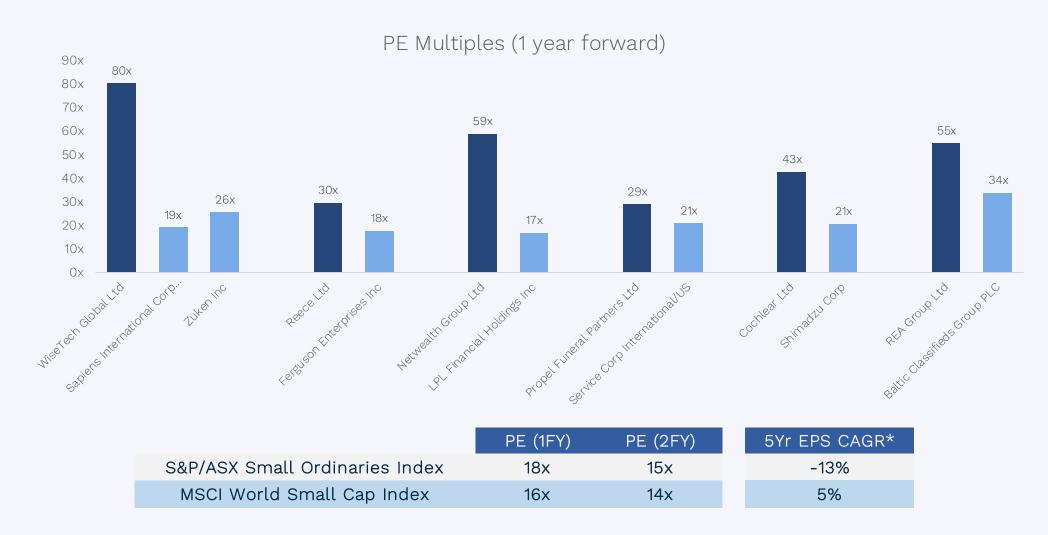
Global Synergies with Domestics





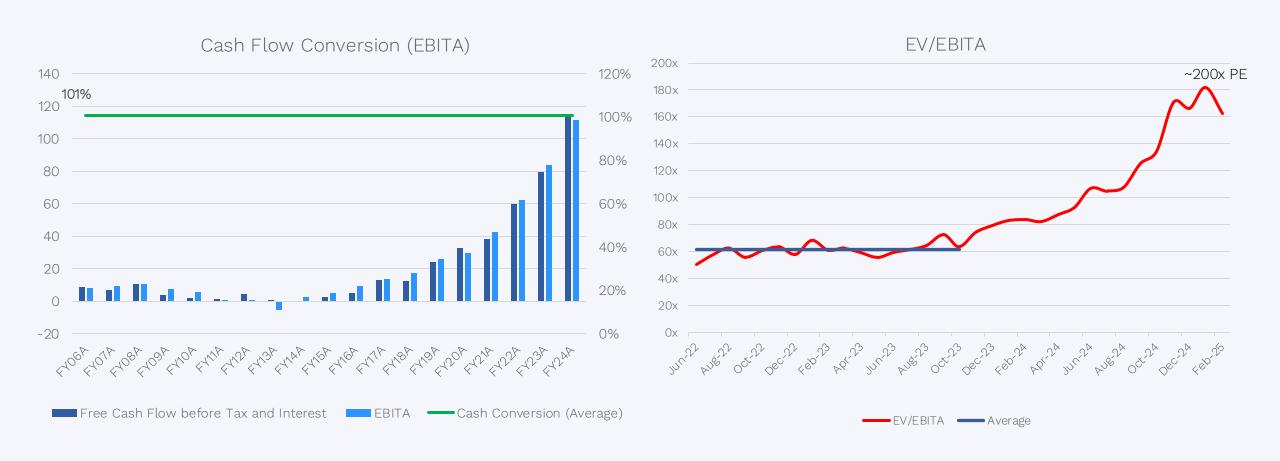
Global/Domestic Comparisons

Scarcity leads to crowding into domestic ideas/ greater comparatives



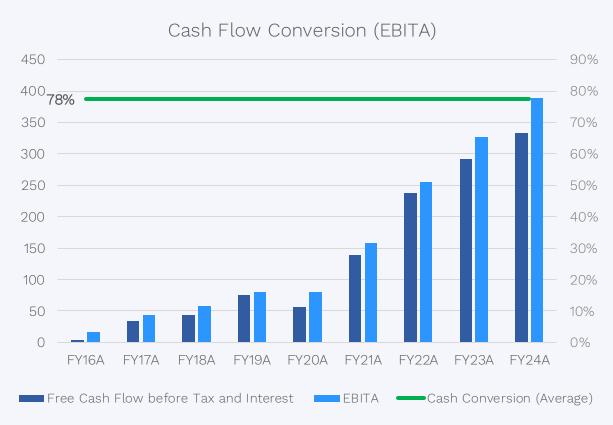


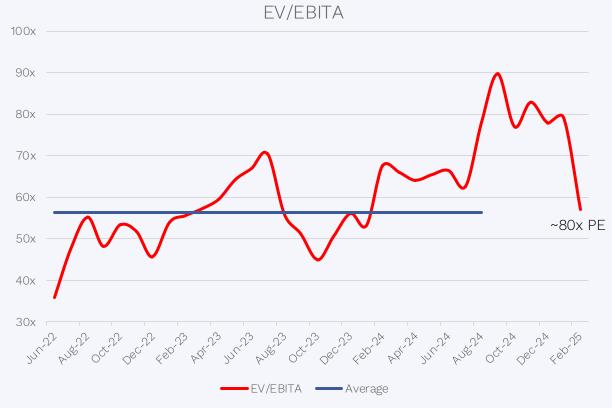
The go-to growth stock now





Another go-to growth stock



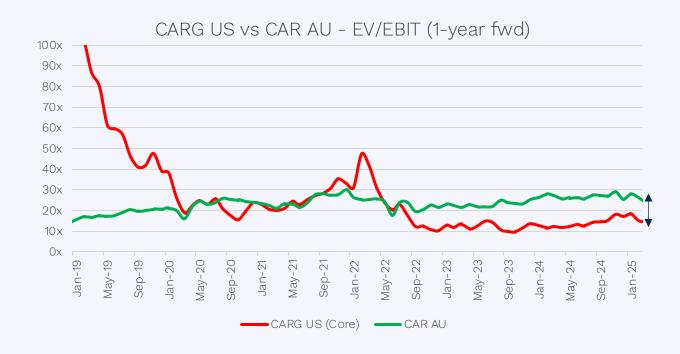




CarGurus (US) vs Carsales (AU)

Domestic can provide insights for offshore comps

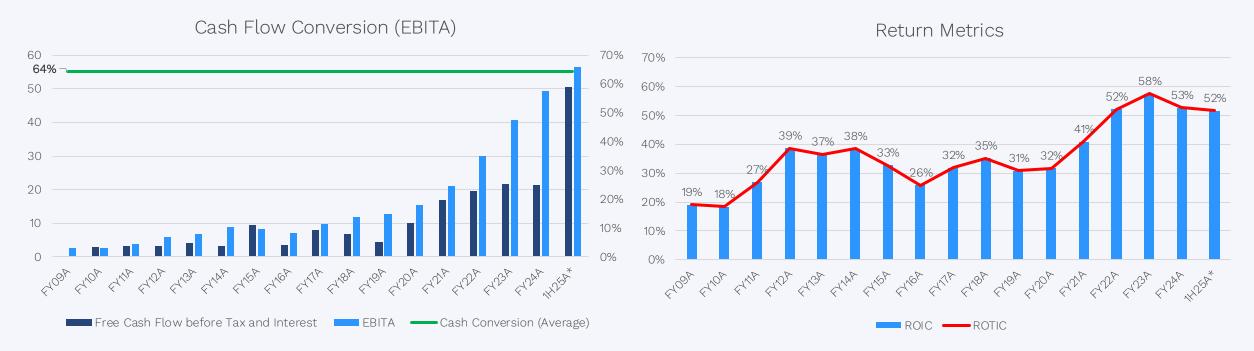
Market stats	CARG US (USD)	CAR AU (AUD)
TAM (\$m) *	1,800	360
# Dealers	41,000	3,700
TAM/# Dealers	\$44,000	\$97,000
Revenue (\$m)	725*	327
Mkt Share by rev	~40%	~90%



- CARG US quotes that average dealerships operate with 2½ marketplaces in the US.
- There is a steady transition to 2 marketplaces now, which will benefit incumbents ~25%
- TAM per dealer in Australia is ~45% greater than the United States
- CARG US trades at a ~30% discount to CAR AU on an EV/EBIT basis and a 70% discount on EV/Sales.



We can't find a better company globally in this space

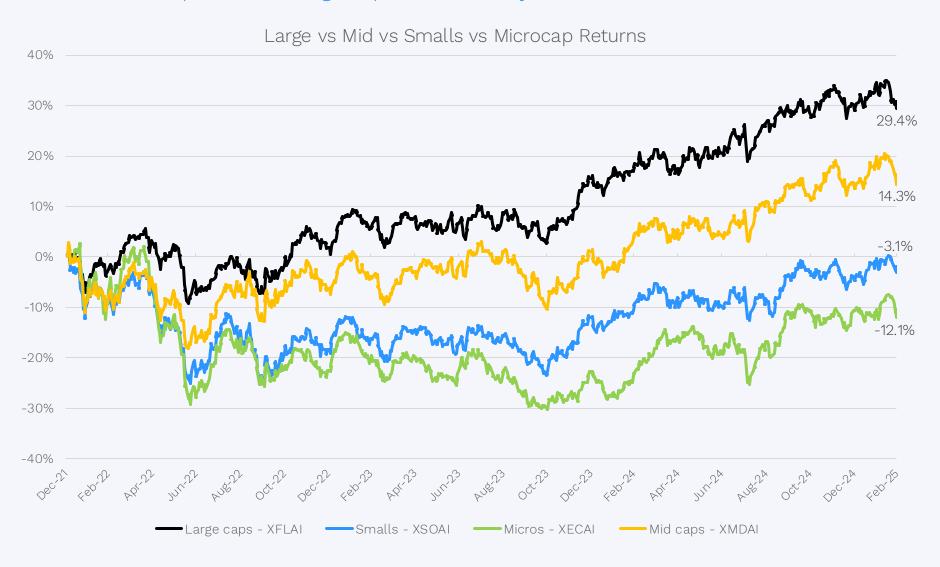


- Truck and bus aftermarket parts distributor under Multispares brand in AU/NZ
- No. 1 player in the market with 25 branches (20 in Australia, 5 in NZ)
- Strong history of cash generation and re-investment at high ROIC
- Revenue 14% and EBITA 18% CAGR over past 10 years (all organic)
- Trading on ~22x FY26 EV/EBIT with net cash balance sheet (never raised capital)



Current market environment

Micros, smalls & mids have underperformed large cap since January '22





Very attractive entry point

Global Smalls are very cheap in a historical context





Spheria's Evolution - stewardship

Driving strategic change to extract shareholder value

Underperforming Company

Board & Spheria Intervention

Current engagements:

NZME

Deterra Royalties

IGO

Recent engagements:

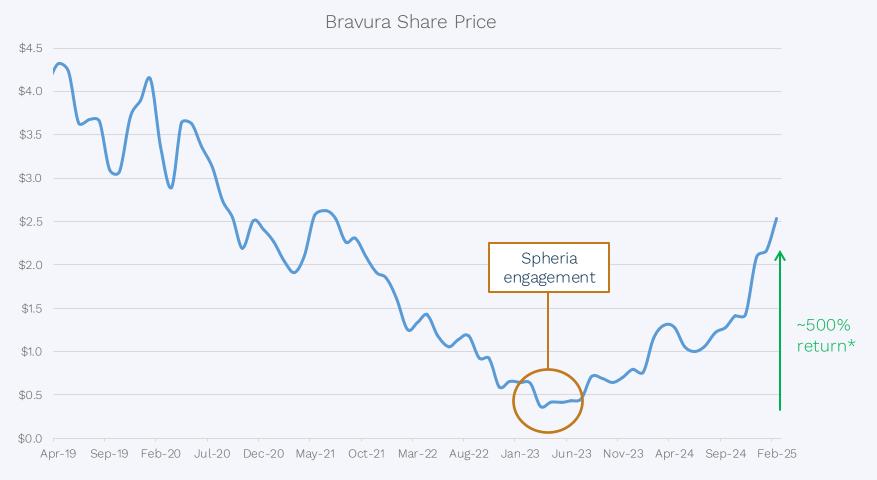
Bravura

Southern Cross Media



Spheria's Evolution

Recent example: Bravura Solutions (BVS.ASX)

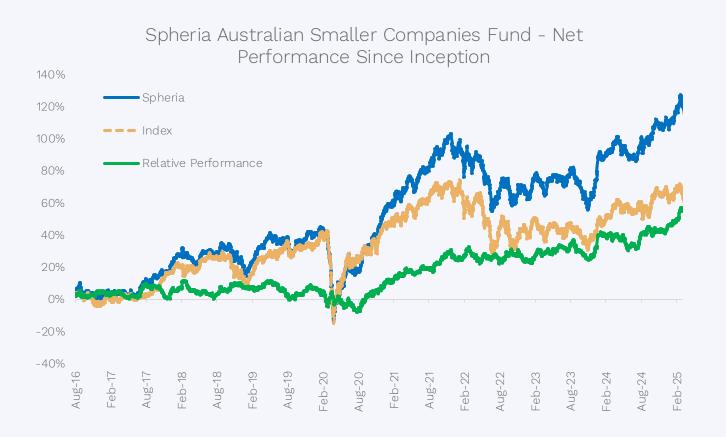


- Increased our holding to 15.7% via recapitalisation at 40cps in early 2023
- Heavily involved in replacing Chairperson and CEO soon after
- Company's financial performance has improved dramatically since.



Spheria - Excess returns with less volatility

Domestic



Metrics	Spheria Smaller Companies	Benchmark
Volatility	11.8%	14.3%
Beta	0.71	
Dividend Yield	3.2%	2.5%
FCF Yield	6.4%	3.3%



Spheria - Excess returns with less volatility

Global

Spheria Global Opportunities Fund – Net Performance Since Inception



Metrics	Spheria Global Opportunities	Benchmark
Volatility	9.9%	12.5%
Beta	0.66	
Dividend Yield	1.8%	1.9%
FCF Yield	5%	4.3%



Performance & Portfolios Composition

Net Performance as at 31st Mar 2025								
Period	1 month	3 month	6 month	1 year	3 years (pa)	5 years (pa)	Since Inception (pa)	Inception Date
Spheria Australian Smaller Companies	-2.4%	2.6%	4.6%	6.9%	4.2%	17.2%	9.2%	11/07/2016
S&P/ASX Small Ordinaries Accumulation Index	-3.6%	-2.0%	-3.0%	-1.3%	-0.8%	10.2%	5.5%	
Outperformance	1.2%	4.6%	7.6%	8.2%	5.0%	7.0%	3.7%	

Net Performance as at 31st Mar 2025								
Period	1 month	3 month	6 month	1 year	3 years (pa)	5 years (pa)	Since Inception (pa)	Inception Date
Spheria Global Opportunities Fund	-2.2%	-1.4%	3.7%	5.5%	7.1%	13.6%	11.4%	1/03/2019
MSCI World Small Cap Index	-4.0%	-4.3%	4.4%	4.4%	8.1%	13.0%	8.5%	
Outperformance	1.8%	3.0%	-0.7%	1.1%	-0.9%	0.5%	2.9%	

Net Performance as at 31st Mar 2025								
Period	1 month	3 month	6 month	1 year	3 year (pa)	5 year (pa)	Since Inception (pa)	Inception Date
Spheria Australian Microcap	-2.0%	-1.7%	2.5%	4.5%	6.5%	26.6%	13.3%	16/05/2016
S&P/ASX Small Ordinaries Accumulation Index	-3.6%	-2.0%	-3.0%	-1.3%	-0.8%	10.2%	6.0%	
Outperformance	1.6%	0.3%	5.5%	5.7%	7.3%	16.4%	7.3%	
S&P/ASX Emerging Companies Index (TR)	-1.3%	-2.9%	-2.8%	6.0%	-4.7%	20.8%	8.9%	

Past performance is not a reliable indicator of future performance. All pa returns are calculated on an annualised basis using exit price to exit price with distributions reinvested. Returns of the Fund are net of applicable fees, costs and taxes.



Summary

- Classic bottom-up investors who believe valuations matter
- Spheria couples investment with stewardship when needed
- Do own "true" growth companies, just won't pay any price
- We have invested to resource the business and team
- The incredible move to passive is opening more opportunities in small and micro caps
- The time seems ripe for smaller caps



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